AB Novestra

The shareholders of AB Novestra are hereby summoned to the Annual General Meeting to be held on Wednesday April 21, 2010 at 4.00 p.m. (CET) at the law firm Vinge, Smålandsgatan 20, Stockholm, Sweden.

Right to participate in the General Meeting

To be entitled to participate in the business of the Meeting, shareholders

- *must* be recorded in the register of shareholders maintained by Euroclear Sweden AB (previously VPC AB the Swedish Securities Register Center) on Thursday April 15, 2010, *and*
- *must* notify the Company of their intention to attend the Meeting no later than 4.00 p.m. (CET) on Monday April 19, 2010.

Shareholders whose shares are registered in the name of a nominee through the trust department of a bank or similar institution must, in order to be entitled to participate in the Meeting, request that their shares be temporarily re-registered in their own names in the register of shareholders maintained by Euroclear Sweden AB. Such registration must be effected on Thursday April 15, 2010. Shareholders are requested to inform their nominees in good time prior to this date.

Notification to attend the General Meeting

Notification to attend the Meeting can be made in writing to AB Novestra, Norrlandsgatan 16, SE-111 43, Stockholm, Sweden, or by phone +46-8-545 017 50, by fax +46-8-545 017 60 or by e-mail (info@novestra.com). Shareholders shall, when notifying attendance, provide their full name, personal identification or corporate registration number, address, telephone number, shareholdings and, where applicable, details of the attendance of any representative(s) and/or assistant(s).

Proxies, etc.

Shareholders who are represented by a proxy must authorize the proxy by issuing a power of attorney. If such authorization is issued by a legal entity, an attested copy of a certificate of registration or similar must be attached. The power of attorney and the certificate may not be more than one year old. The original authorization and certificate of registration, where applicable, should be sent to AB Novestra, Norrlandsgatan 16, SE-111 43 Stockholm, Sweden, well in advance of the Meeting. A proxy form is available on the Company's website (www.novestra.com).

Number of shares and votes

There are in aggregate 37,187,973 issued shares and votes in the Company.

Proposed Agenda

- Opening of the Meeting
- 2. Election of the Chairman of the Meeting
- 3. Drawing-up and approval of the voting list
- 4. Approval of the agenda
- 5. Election of one or two persons to approve the minutes
- 6. Decision on whether the Meeting has been duly convened
- 7. Presentation of the annual report and the audit report as well as the consolidated accounts and audit report on the consolidated accounts for the financial year 2009
- 8. Decision regarding adoption of the income statement and the balance sheet as well as the consolidated income statement and the consolidated balance sheet
- 9. Decision regarding appropriation of the Company's earnings in accordance with the approved balance sheet
- Decision regarding discharge from liability of the members of the Board of Directors and the Managing Director
- 11. Decision on the number of Directors and deputy Directors
- 12. Decision on the remuneration that shall be paid to the Board of Directors and the auditor
- 13. Election of Chairman and other members of the Board of Directors and potential deputy members of the Board of Directors
- 14. Proposal to decide on guidelines for remuneration of the Management and employees.

- 15. Proposal to authorize the Board of Directors to decide on new share issues
- 16. Proposal regarding Nomination Committee
- 17. Conclusion of the Meeting

Appropriation of the Company's earnings (item 9)

The Board of Directors and the Managing Director propose that the profit for the year, SEK 44,709,025, together with the retained earnings, SEK 156,947,586, totaling SEK 201,656,611 be transferred to profit carried forward.

The Nomination Committee's proposals (items 11-13)

The 2010 Nomination Committee, consisting of Johan Hessius (appointed by Nove Capital Master Fund Ltd), Thomas Berg (appointed by Anchor Capital) and Theodor Dalenson (appointed by Jan Söderberg and in the capacity of Chairman of the Board) proposes:

- that Bertil Villard shall be elected Chairman of the Annual General Meeting (item 2).
- that the Board of Directors shall consist of five Directors and one deputy Director (item 11).
- that a Directors' remuneration in the aggregate amount of SEK 500,000 shall be paid, of which
 each member of the Board of Directors, who do not draw salary from the Company, is entitled to
 receive SEK 100,000. In addition, as previously, the working Chairman of the Board is entitled to
 receive a salary of SEK 100,000 per month as well as being entitled to the same benefits as the
 other employees (item 12).
- that the auditor's fees shall be paid as per approved invoice (item 12).
- the re-election of Theodor Dalenson (as Chairman), Anders Lönnqvist, Bertil Villard, Jens A. Wilhelmsen and Jan Söderberg as members of the Board of Directors and the re-election of Stein Wessel-Aas as deputy Director. (item 13).

The Company's auditor, KPMG AB, with Ingrid Hornberg Román as the auditor in charge, was elected at the Annual General Meeting in 2007 for the time until the end of the Annual General Meeting in 2011.

Proposal to decide on guidelines for remuneration of the Management (item 14)

The Board of Directors proposes that the Annual General Meeting resolves to approve the Board of Director's proposal regarding guidelines for remuneration of the Management as set forth below. The proposal substantially complies with earlier applied guidelines for remuneration of the Management of the Company. The Board of Directors as a whole serves as a remuneration committee in relation to matters regarding remuneration and other terms of employment for the Management of the Company.

Novestra shall offer conditions in line with the market which will enable the Company to recruit and retain competent personnel. The remuneration of the Management of the Group shall consist of fixed salary, variable remuneration, pension and other customary benefits. The remuneration is based on the commitment and performance of the individual in relation to individual objectives and joint objectives for the company which have been determined in advance. The individual performance is continuously evaluated.

The fixed salary is in general reviewed on a yearly basis and shall be based on the qualitative performance of the individual. The fixed salary of the Managing Director, other Management and employees shall be in line with the market. The Company's employees (including the working Chairman of the Company) shall as a group be entitled to an annual variable cash remuneration from the Company in accordance with the current employee contracts. The total variable remuneration to the employees shall, as a total cost for the Company, correspond to ten percent of the net return from disposals of the Company's holdings in companies, made during the year to which the variable remuneration is attributable. The return from holdings shall be calculated as the amount received at the disposal less the carrying value before the Company began to apply IFRS (plus additional investments, if any). Thus, the variable remuneration is not affected by unrealized changes in value. The distribution of the total variable remuneration among the Company's employees shall be resolved upon by the Board of Directors (without participation of disqualified Directors, if any). An individual employee shall not be guaranteed a certain minimum share of the total variable remuneration. Furthermore, the variable remuneration to an individual employee shall not exceed an amount corresponding to five times the annual base salary of the employee for the year which such variable

remuneration is attributable to. The variable remuneration includes vacation pay and shall not constitute pensionable income. The Company shall deduct preliminary income tax and social security contributions from the above variable remuneration. The cost of the variable remuneration plan for the Company is linear in relationship to the net return from disposals of the Company's holdings in companies. The total cost for the Company, at the current yearly base salary levels, can at a maximum amount to approximately SEK 29 million and occurs at a net return of in total approximately SEK 288 million. Remuneration shall be in accordance with the employment contracts.

For 2009 the remuneration according to the employment contracts amounted to a total of SEK 37,370. The variable remuneration shall be in accordance to each individuals employment contract which shall be accounted for at each annual meeting.

The Board of Directors may, if special circumstances are at hand in a certain case, decide to deviate from the guidelines.

Proposal to authorize the Board of Directors to resolve upon new share issues (item 15)

The Board of Directors proposes that the Annual General Meeting resolves to authorize the Board of Directors to up until the next Annual General Meeting, on one or several occasions and with or without preferential rights for the shareholders, decide on a share issue of a maximum of 6,000,000 new shares for payment in cash, through contribution in kind or by set-off. The reason for the proposal and the possibility to deviate from shareholders' preferential rights in the proposal is, among other things, to facilitate for the Company to carry out acquisitions with payment in shares or to otherwise procure the financing of the Company in an active and appropriate manner.

Proposal regarding Nomination Committee (item 16)

The 2010 Nomination Committee proposes mainly the following provisions concerning the Nomination Committee. The company shall have a Nomination Committee consisting of one member appointed by each of the three shareholders or group of shareholders controlling the largest number of votes in addition to the Chairman of the Board. The Nomination Committee shall be constituted based upon statistics of ownership from the shareholders' register kept by the Swedish Central Securities Depository as per the last banking day in August each year and other reliable ownership information that has been provided to the Company at that time. The Nomination Committee shall remain in office until a new Nomination Committee has been appointed. The Nomination Committee and its Chairman should fulfill the criterions regarding independence set out in the applicable Corporate Governance Code. The Nomination Committee shall prepare proposals regarding the election of Chairman of General Meetings, the election of and remuneration to the Chairman of the Board and other Board members, as well as the auditors, and regarding provisions concerning the Nomination Committee. No fees shall be paid for the Nomination Committees work.

The annual report, the auditor's report and the complete proposals regarding items 14-16, as well as the auditors statement according to chapter 8, 54 § of the Companies Act, will be available from April 7, 2010, at the Company's office, Norrlandsgatan 16, 111 43 Stockholm, Sweden, and will upon request be sent to shareholders who supply their postal address. The material will then also be held available on the Company's website (www.novestra.com).

Stockholm, March 2010 **AB Novestra (publ)**The Board of Directors